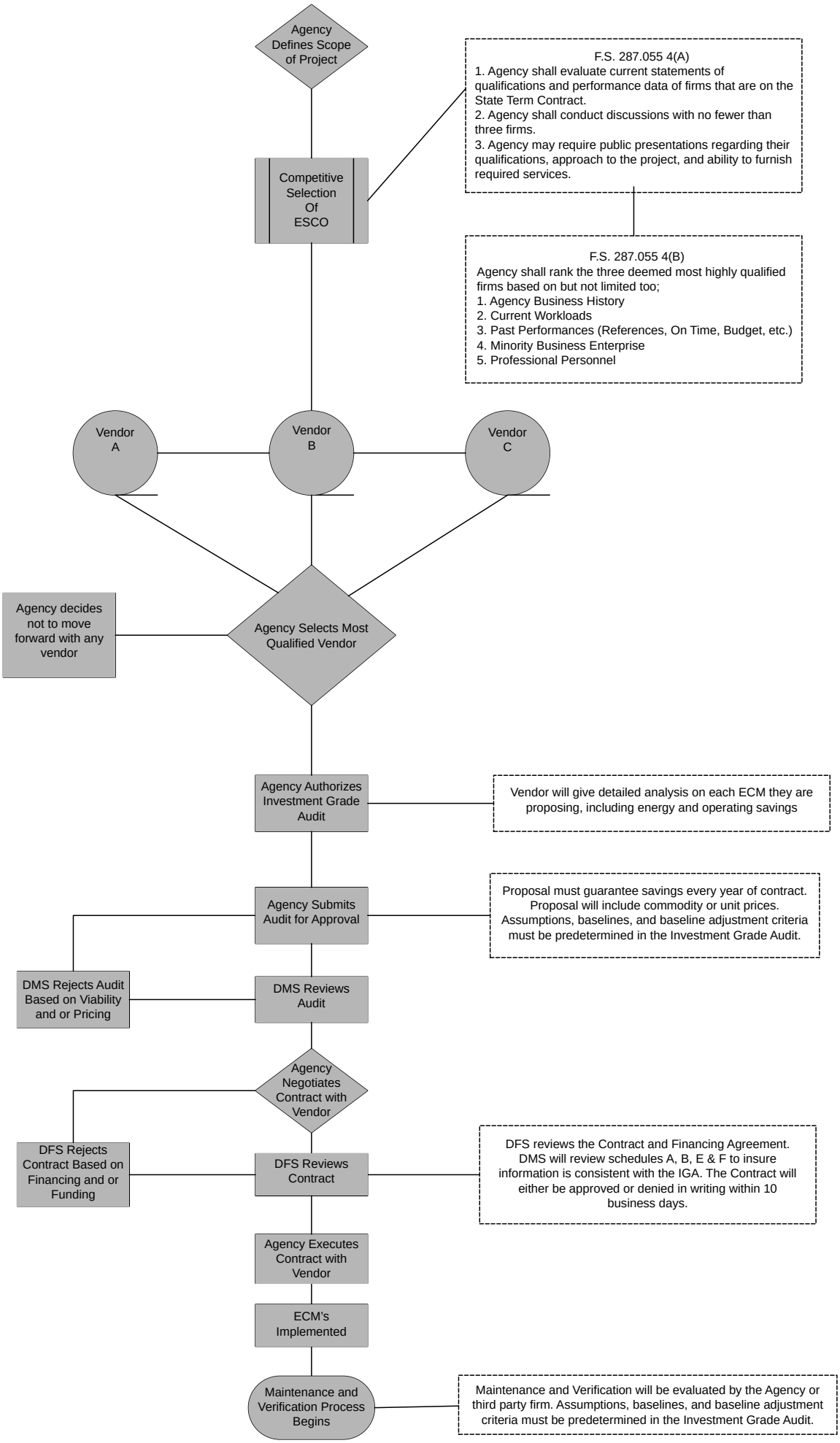ESCO Flowchart